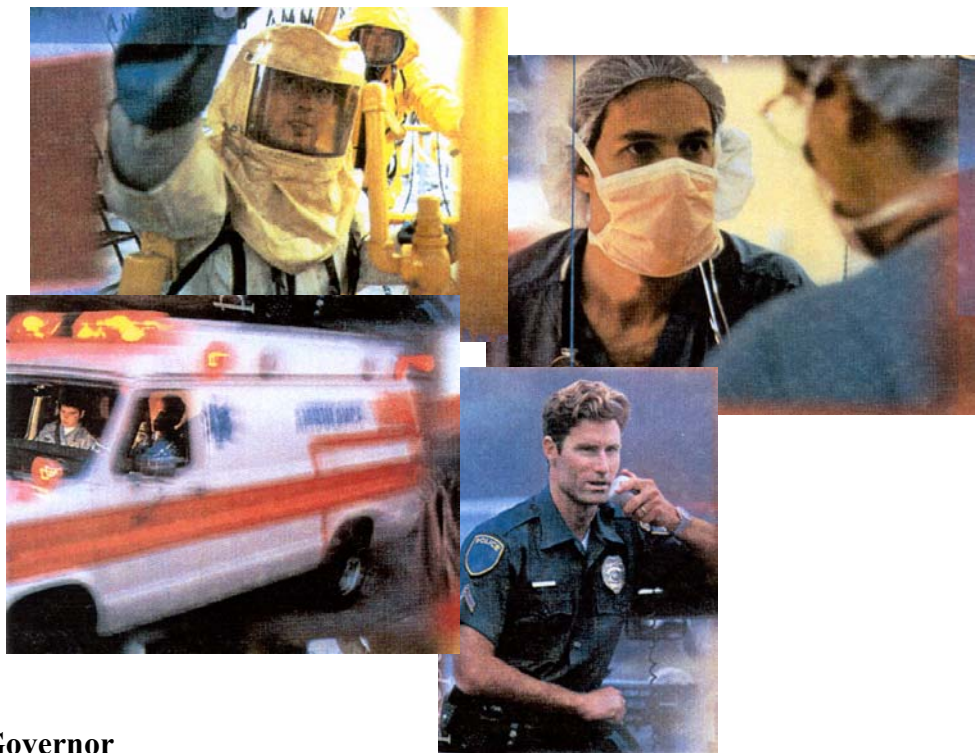




State Strategic Committee on Terrorism Annual Report - 2002



Gray Davis, Governor
State of California

Dallas Jones, Director
Governor's Office of Emergency Services, and
Chair, State Strategic Committee on Terrorism



**OFFICE OF THE DIRECTOR
GOVERNOR'S OFFICE OF EMERGENCY SERVICES**

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January 5, 2003



The Honorable Gray Davis
Governor, State of California
State Capitol
Sacramento, CA 95814

Dear Governor Davis:

As you know your State Strategic Committee on Terrorism [SSCOT] has been working to make California a safer place. Composed of members representing local, state, federal and private sector organizations, this interdisciplinary body continues to provide a broad sounding board for policy issues related to terrorism. SSCOT is the only group of its type providing value added serviced to you and to the organizations that make up the group.

When you issued Executive Order D-47-01 in October of 2001, members of the SSCOT and its subcommittees "stepped up" and developed 131 key recommendations for your consideration. Since that time, nearly every recommendation has been acted upon. The few that have not are constrained by fiscal or statutory limitations that are beyond the scope of this committee's control. We should all be proud of their work, and of their continued commitment to California.

In this report you will see that beyond those initial recommendations, SSCOT has been working behind the scenes on a number of issues. Recommendations have been made to enhance security, planning, preparedness, equipment and training throughout California, as it relates to the threat of terrorism. The next calendar year will be one of continued progress, and the members of SSCOT will proceed with their important work.

Sincerely,

A handwritten signature in cursive script that reads "Dallas Jones".

DALLAS JONES, Chair
State Strategic Committee on Terrorism



EXECUTIVE SUMMARY

The State Strategic Committee on Terrorism [SSCOT] was created to address the need to share information and plan California's strategy related to terrorism. This group provided guidance and advice in creation of the State Terrorism Plan, the Local Planning Guidance on Terrorism and some of the earliest federal terrorism grants. Immediately after September 11th, 2001, Governor Davis ordered SSCOT to develop short-term recommendations to assess and address vulnerabilities in California. The recommendations were delivered in a timely manner, and almost every item listed is in progress or completed. Those that cannot be completed are items that are on-going in nature, or are subject to funding or statutory constraints. Additional work went into development of preliminary mid and long-term recommendations, and development of a funding strategy to continue the state's progress toward preparedness. During the second half of 2002, new subcommittees were added, bringing the total to 18. All subcommittees' scope of work extends beyond the original set of recommendations. It includes a variety of discussions for information sharing purposes, as well as development of recommendations. SSCOT's work will continue to improve California's preparedness, training and capability as it relates to the continuing threat of terrorism.

COMMITTEE ACTIVITY

In the aftermath of September 11, 2001, SSCOT became an even more critical organization to address the myriad of terrorism issues now confronting the nation and California. The volume of lessons learned, identified vulnerabilities, protective measures, and emerging anti-terrorism technologies since September 11, 2001, has been considerable. SSCOT recognized the need not only to capture the lessons learned from September 11th, but also to collectively deliberate on key terrorism planning and policy issues that most affect California. Governor's Executive Order D-47 placed an even greater emphasis and urgency on SSCOT to meet in a timely, consistent, and deliberate manner.

In so many reports since that fateful day – and before it – information sharing has been highlighted as a key unmet need. To that end, SSCOT provides a unique forum. Collectively SSCOT has heard up to date information on many aspects of the terrorism issue – from the threat to the response alternatives. Listed below in the table is a summary of the topics and keynote speakers at SSCOT meetings since September of 2001.



SSCOT MEETING INFORMATION SHARING SINCE OCTOBER 2001

DATE	TOPICS	KEYNOTE SPEAKER
Oct. 2001	SSCOT Gubernatorial Charge 9-11 Lessons Learned & CA USAR Response to New York CA Joint Information Center Activities S-TAC Calls and Procedures	Governor Gray Davis Sacramento Metropolitan Fire Chief Rick Martinez OES PIO OES Law Enforcement Branch Chief Michael Guerin
Nov. 2001	California Anti-Terrorism Information Center (CATIC) Governor's Executive Order D-47 Report to the President and the Congress of the Advisory Panel To Assess Domestic Response Capabilities For Terrorism Involving Weapons of Mass Destruction (Gilmore Commission) CA Hospital Bio-Terrorism Response Plan Guide	Ed Manavian, CA DOJ OES Director Dallas Jones OES Director and Gilmore Commission Advisory Panel Member Dallas Jones CA DHS
Dec. 2001	Existing & Potential Computer Viruses Joint Task Force "Aerosafe" at CA Commercial Airports Model Health Act	Elias Cortez, DOIT Col. W. Wade, CNG DHS, OES
Jan. 2002	Anti-Terrorism Technology and Scientific Projects State and Federal Terrorism Legislation Update and Considerations	Lawrence Livermore National Laboratory OES Legislative Unit
Mar. 2002	2002 Winter Olympics-Salt Lake City, Terrorism Planning and Response CA Port Security U.S. Health & Human Services Bioterrorism Funding CA Terrorism Training Opportunities and Strategy	FBI – Salt Lake City Division U.S. Coast Guard, District 11 CA DHS OES-CSTI
May 2002	Disaster Mortuary Response Team (DMORT) Response to World Trade Center CA Marine Oil Terminal Physical Security Program Homeland Security Advisory System	Chuck Smith, Dep. Comdr. DMORT Reg. VI CA State Lands Commission OES
June 2002	CA 3-Year Terrorism Priority Strategy and Recommendations Radiological Dispersion Devices – "Dirty Bombs"	OES Dep. Director Mark Ghilarducci Victor Anderson, CA DHS
Aug. 2002	Federal Terrorism Grants Recent Major Computer Intrusions in CA Citizens Corps Program Briefing CATIC/CNG Infrastructure Project	FEMA Region IX Sacramento and Riverside Sheriff's Departments OES Executive CNG



All SSCOT meetings held also include an opportunity for each of the 18 Subcommittees to provide an update on committee deliberations and any recommendations and accomplishments to be considered by the SSCOT membership and Chair. The Governor's Executive Order D-47 has assisted in framing the issues and direction and continues to be a common element of SSCOT meetings.

The cornerstone of SSCOT has been that it is only statewide comprehensive forum that includes participation from the public and private sector. This multi-governmental integration provides the necessary exchange of terrorism information, trends, best practices, and technology that is necessary in developing and sustaining an effective terrorism preparedness program. SSCOT members share relevant terrorism information through meeting participation, email, telephone, and other methods of communications. An additional information sharing mechanism of SSCOT of a more critical and time-sensitive nature is the State Threat Advisory Committee (S-TAC).

S-TAC is an element of SSCOT and was established to provide an ongoing capability for rapid assessment of information regarding the potential impacts from specific terrorist's threats or events in California. This role remains a critical element in the ability of the state to address credible terrorists threats and incidents. This capability was first used after an incident at California's State Capitol Building, and was used extensively in the hours and days after September 11, 2001. It has proven its value in providing a means by which key agency representatives can contribute to a consensus decision as to what a specific incident means to the State of California. S-TAC assessments are communicated to the Governor of the State of California.

A value-added benefit from the membership of SSCOT is the integration and coordination of various other terrorism programs and organizations existing throughout the state. SSCOT derives a close connection to the California Anti-Terrorism Information Center (CATIC), the National Guard's Critical Infrastructure Protection Project, local FBI Joint Terrorism Task Forces, local Terrorism Working Groups, and other relevant local organizations. Many SSCOT participants are members of these various groups and do provide beneficial information sharing and coordination.

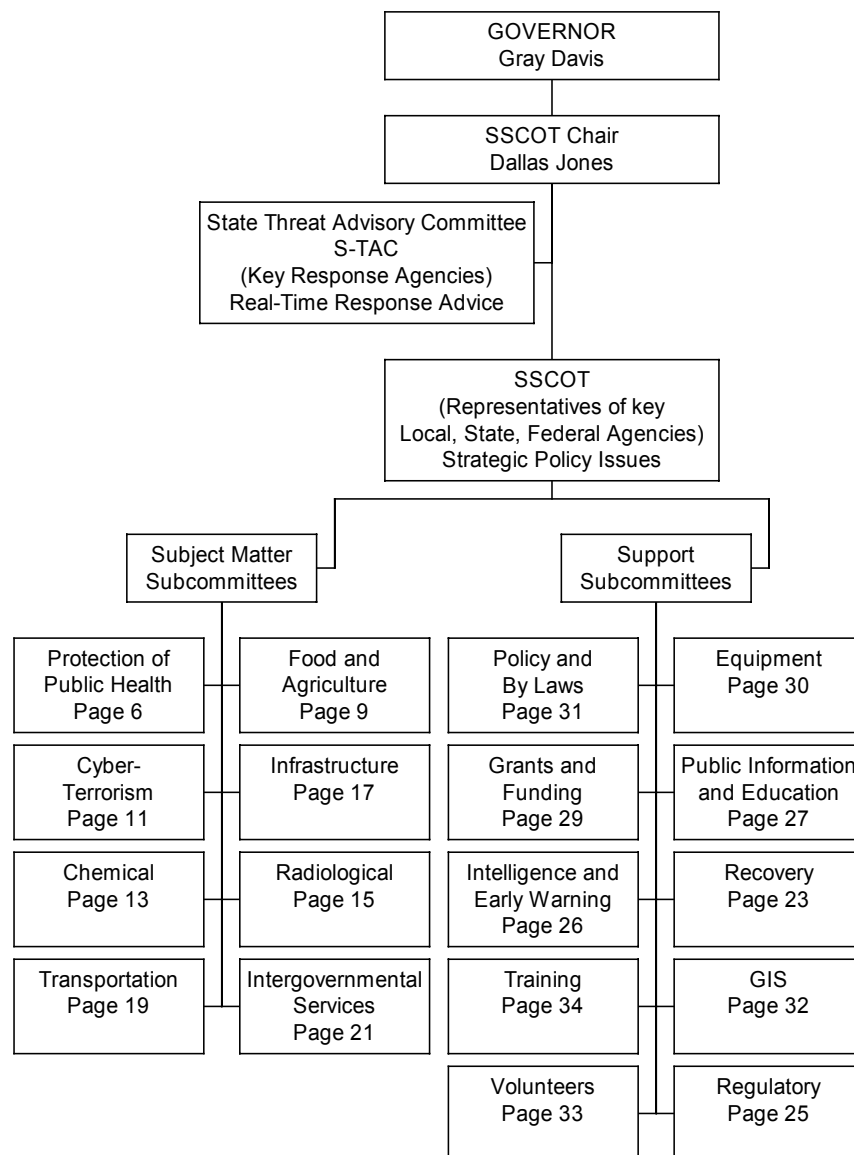


SUBCOMMITTEE ACTIVITIES AND ACCOMPLISHMENTS

A chart showing SSCOT's functional subcommittees is shown below with page references to more detailed information on the work of each subcommittee. Some subcommittees view terrorism issues from a subject matter perspective, while other subcommittees serve to support the overall work of the SSCOT.

A synopsis of the each subcommittee's mission and accomplishments appears in the pages that follow the chart.

SSCOT ORGANIZATION



Protection of Public Health

Mission

The Mission of the Subcommittee on the Protection of Public Health (SPPH) is to advise the California Department of Health Services (CDHS) and the Emergency Medical Services Authority (EMSA) and to build and support long-term collaboration among state and local public health practitioners, medicine, and public-private groups in strengthening California's public health system's bio-terrorism preparedness and response, disease outbreak surveillance and control activities, and improve its ability to respond to other public health threats and emergencies.

The subcommittee's main functions are to:

- Make recommendations regarding policy changes to improve and strengthen statewide preparedness as they relate to medical and health issues to the State Strategic Committee on Terrorism (SSCOT)
- Advise EMSA and CDHS on preparing for and responding to all bio-terrorism events
- Advise on the CDC Bio-terrorism Grant Funding

Members

Kevin Reilly - D.V.M., M.P.V.M.
Subcommittee Co-Chair
Department of Health Services
Prevention Services

Jeff Rubin - Subcommittee Co-
Chair
Emergency Medical Services
Authority

Kimberly Gates - Undersecretary
California Health and Human
Services Agency

Pat Felten –
Subcommittee Co-Chair
Department of Health Services

Loren Johnson, M.D.
American College of Emergency
Physicians

Ray Johnson – Alternate
American College of Emergency
Physicians

David Nevins
California Ambulance
Association

Sydney Harvey
California Association of Public
Health Laboratory Directors

Keith Winkler
California Conference of
Directors of Environmental
Health

Dennis Kalson – Alternate
California Conference of
Directors of Environmental
Health



Poki Stewart NamKung, M.D., M.P.H. California Conference of Local Health Officers	Bob O'Brien California Fire Chiefs Association, Northern EMS Section	Jean English – Alternate California Fire Chiefs Association, Northern EMS Section
C. Duane Dauner California Healthcare Association Melvyn Sterling, M.D. – Alternate California Medical Association	Roger Richter California Healthcare Association David Breslow – Alternate California Pharmacists Association	Frank E. Stagers, Sr., M.D. California Medical Association Michael Negrete – Alternate California Pharmacists Association
Stuart Heard, Pharm. D. California Poison Control System	Judith Alsop, Pharm. D. California Poison Control, U.C. Davis Medical Center	Vicki Bermudez, R.N. – Alternate California Nurses Association
Brian Zamora County Health Executives Association of California	Kelvin Yamada Department of Health Services	Kathy Clark, MFT – Alternate Department of Mental Health
Steve Andriese Emergency Medical Services Administrators Association of CA	Barbara Pletz, Alternate Emergency Medical Services Administrators Association of CA	R. Steven Tharratt, M.D. Emergency Medical Services Authority Medical Directors of CA
Rob Born Federal Bureau of Investigation	Michael V. Drake, M.D. University of California	David Taylor – Alternate University of California
Tom Prendergast, Jr., M.D. M.P.H. Regional Disaster Medical Health Coordinator	Bill Stout Coordinating Center American Red Cross	Theodore Gegoux Department of Veteran's Affairs
Capt. Chris Jones, N.P. USPHS/ OER	Martha Zaragoza-Diaz California Primary Care Association	Regina Boyle California Primary Care Association
Sharon Grigsby Public Health Bioterrorism Preparedness Program Los Angeles County	T. Warner Hudson, M.D. FACOEM, FAAFP	Bud Lee Office of Statewide Health Planning and Development
Judith Scott California Emergency Nurses Association	Barbara Beller – Contractor Rural Indian Health Board	Carolyn Dare AARP
Mike Kassiss Office of Statewide Health Planning and Development	Fred Murphy, D.V.M., Ph.D. University of California, Davis School of Veterinary Medicine	Linda Bourque, Ph.D. University of California, Los Angeles, School of Public Health



Tom Porter AARP	Arthur Reingold, M.D. University of California, Berkeley	Page Painter, M.D. Office of Environmental Health Hazard Assessment
Deborah Riopelle – Alternate University of California, Los Angeles School of Public Health	James Stratton, M.D. Office of Environmental Health Hazard Assessment	Adam Sutkus Governors Office of Service and Volunteerism
Michael Lipsett, M.D. Office of Environmental Health Hazard Assessment	Sharron Leason Governor's Office of Emergency Services	Carolyn Moussa Governor's Office of Emergency Services

Accomplishments

- ❑ The SPPH being comprised of multidisciplinary representatives from organizations and agencies that are integral to a public health response to bio-terrorism, was instrumental in providing policy assistance in the development of the CDHS' Post event Smallpox Plan. Specific areas of assistance were 1) Quarantine/Isolation issues, 2) Post-Event staffing for large scale immunization and patient care, 3) facility designation and patient transfer, and 4) public communication. The Post-event Smallpox Plan was submitted to the federal government (as required) on December 1, 2002. A Pre-event Smallpox Plan was forwarded to the federal government on December 9, 2002. This latter plan was approved by the federal Centers for Disease Control and Prevention on December 19, 2002.
- ❑ Provided input into the federal Health Resources and Services Administration grant funding made available to enhance California hospital and health systems ability to prepare for and respond to a bio-terrorism event.
- ❑ Provide input into DHS/EMSA guidance to hospitals on bio-terrorism preparedness.
- ❑ Provided input to EMSA guidance to hospitals on hazardous materials preparedness and response.
- ❑ Provided input into the Federal Centers for Disease Control and Prevention grant funding made available to improve public health capacity, building a statewide health alert network, improving risk communication, and, health professional education and training.
- ❑ Provided technical and provider experts to various local and statewide public safety, emergency management and disaster medical and health services professional training and exercise events.



Food and Agriculture Security

Mission

The mission of the Food and Agriculture Subcommittee is to enhance the safety and security of the food system in California from farm to table.

Members

Dr. Richard Breitmeyer – Subcommittee Co-Chair California Department of Food & Agriculture Animal Health and Food Safety Services	Jim Waddell – Subcommittee Co- Chair California Department of Health Services Food and Drug Branch	Dr. Alex Ardans California Animal Health and Food Safety Laboratory University of California, Davis
Dr. Larry Barrett California Department of Health Services	Dr. Michael DiBartolomeis Cal EPA/Department of Pesticide Registration	Dr. Jeff Farrar California Department of Health Services
Dr. Heidi Hamlen California Department of Food and Agriculture	Don Henry California Department of Food and Agriculture	Pamela Herrera California Department of Justice
Jeff Boese California League of Food Professors	Liz Houser California Department of Food and Agriculture	Paul Calkins Governor's Office of Emergency Services
Keith Ito National Food Professors	John Carlson California Department of Fish and Game	Peter Larkin California Grocers Association
Barbara Cassens US Food and Drug Administration	Steve Mauch California Department of Food and Agriculture	Dr. Jim Cullor University of California at Davis
Ria deGrassi California Farm Bureau Federation	Dr. Mike McBride United States Department of Agriculture/Veterinary Services	Dr. Rob Moeller California Animal Health and Food Safety Laboratory
Dr. Murli Prasad USDA/Food Safety Inspection Services	Dr. James Stratton Cal EPA/Department of Pesticide Registration	Dr. Steven Tharratt Governor's Office Of Emergency Services
David Preciado California Department of Food and Agriculture	Jerry Prieto California Agriculture Commissioners and Sealers Association	Dr. Paul Ugstad United States Department of Agriculture/Veterinary Services
Michael Prozio California Restaurant Association	Helene Wright United States Department of Agriculture/Plant Pest Quarantine	Linda Pryor Governor's Office of Emergency Services

State Strategic Committee on Terrorism

Annual Report – January 2003

Page 9



Accomplishments:

- ❑ Developed a funding priority list for food and agriculture safety and security programs including prompt, effective emergency responses to routine outbreaks or terrorist attacks.
- ❑ Created the “State Agency Contact Information – Food and Agriculture Security” matrix.
- ❑ Provided Operational Risk Management training to producers, processors, transporters, and retailers of food products.
- ❑ Conducted Recall workshops to assist industry in retrieving products that are found to be adulterated or otherwise unsafe.
- ❑ Established an emergency notification system to alert industry to important bioterrorism or other information.
- ❑ DHS and CDFA staff have provided speakers and written information to many segments of the food and agriculture system to enhance awareness on food security issues.
- ❑ Providing Standard Emergency Management Training to state/county officials and industry representatives in 15 regional training seminars during 2002-03; utilizing an agricultural emergency as a table-top exercise.



Cyber-Terrorism

Mission

The Cyber Terrorism sub-committee will assess the threats and vulnerabilities associated with the computers, computer networks, and other computing systems that provide essential data processing, systems control, and information channels to the State of California by:

- Evaluating the potential threat of terrorist attack.
- Reviewing California's current state of readiness to prevent and respond to a potential attack.
- Establishing and prioritizing recommendations for prevention and response.
- Consulting with leaders of private industry who have knowledge and experience in information security practices to solicit their expertise and recommendations.

The primary goal of the sub-committee is to play a key coordination role in the planning, coordination, and implementation of joint national, state and local cyber-security and protection programs.

Members

Patricia Kuhar – Subcommittee Co-Chair Department of Finance/TOSU	James Watkins – Subcommittee Co-Chair Governor’s Office of Emergency Services	Sue Plantz Governor’s Office of Emergency Services
Kris Caceres Governor’s Office of Emergency Services	John E. Allen Logon Consulting	Gary Arstein-Kerslake Cal EPA
Richard Beardsley CNG	John Cauthen FBI	Mike Grommesh Golden 1 Credit Union
Michael Gough Hewlett Packard	Gary Grootveld DGS	David Harris Resources Agency
Vic Hopner CHP	Bill Howe Teale Data Center	Chuck Jones DOJ
Debbie Leibrock DOF	Art Mark HHSDC	Mike Mason FBI
Pat McGregor Intel	Richard Mercer LCB/LDC	Dennis Mills FTB
Ed Mosbaugh SBC Pacific Bell	Bert Pierroz DWR	Ronald Ralph CDF

State Strategic Committee on Terrorism

Annual Report – January 2003

Page 11



Mark Shiozaki
Cicso

Mike Tsuchida
High Tech Crime Task Force

Dennis Valentine
SCO

Accomplishments

- ❑ Completed a report assessing California's critical infrastructure information assets, interdependencies, with vulnerabilities to cyber terrorism.
- ❑ Completed advisory report Budget Letter 02-29 with the following directives for all cabinet secretaries, state agencies and departments to:
 - Instruct their departments to dedicate a full-time Information Security Officer (ISO) solely for the protection of the information assets under their departmental jurisdiction.
 - Fully comply with all state security and risk management policies, procedures, and standards.
 - Remove all mission critical and sensitive information from public access websites.
 - Create and implement an escalation process for responding to security incidents.
- ❑ Note that the sunset of the Department of Information Technology affected the work of the subcommittee. It is reorganizing and has begun operation again.



Chemical

Mission

The SSCOT Chemical Subcommittee's mission is to examine how chemicals (hazardous substances) are managed in California to identify potential risks associated with the use of these chemicals by terrorist, develop recommendations on how those risks may be reduced, and manage those risks should an terrorist attack occur.

Members

Don Johnson Cal/EPA Subcommittee Chair	Brian Haddix Cal/EPA Subcommittee Co-Chair	Ann Carberry DTSC
Michael Tischer SWRCB	Arnie Sargent DTSC	Caren Trgovcich DTSC
Nick Surjan DPR	Mitch Delmage CIWMB	Gary Zimmerman ARB
Tracey Vardas Governor's Office of Emergency Services	Mike Dorsey San Diego County Department of Environmental Health	Tim Casagrande Fresno County Environmental Health System
Bill Jones Los Angeles County Fire Department	Tom Parker OEHHA	Cara Roderick Governor's Office of Emergency Services
Michael Richwine SFM		

Accomplishments

- ❑ All local hazardous materials management programs, known as Certified Unified Program Agencies (CUPAs), have been surveyed to determine what sites they regulate are considered high priority. OES law enforcement has this list. In coordination with the USEPA seven facilities have been identified in California as being at the greatest risk. USEPA and OES are conducting on-site visits to each of these sites. Site visits are ongoing.
- ❑ Guidance has been sent to all state and local agencies that regulate businesses for hazardous materials and that may have sensitive information. No California legislation was adopted during the 2002 legislative session that significantly addresses this issue. A legislative concept for 2003 has been developed by OES. The new Department of Homeland Security has proposed changes in federal law that will directly impact this issue.



- ❑ OES and Cal/EPA are working with the FBI organization developed to evaluate sensitive information issues. The organization is called INFRAGARD and deals with all aspects information security. Legislation is still needed to complete this task.
- ❑ Cal/EPA and its BDOs are near completion of agency emergency response plans that outline the support, which can be provided to local agencies during a terrorist event. Defined in this plan are resources available from Office of Environmental Health Hazard Assessment, Department of Toxic Substances Control, Air Resources Board, State Water Resources Control Board, Department of Pesticide Registration, and the Integrated Waste Management Board. OES is in the process of identifying State of California laboratory resources and capabilities.
- ❑ Department of Toxic Substances Control has developed emergency regulations, which address immediate reporting of hazardous waste manifest discrepancies.
- ❑ By letter in April, DTSC requested that US EPA consider making immediate priority notifications a national requirement and participated in a conference call in June with Washington and Regional US EPA staff and US DOT representatives. US EPA is considering the request.

Radiological

Mission

The mission of the Radiological Subcommittee is to identify and consider the risk and vulnerability of facilities and systems for manufacturing, processing, transporting, disposing of and storing potentially dangerous radioactive substances. The Subcommittee will provide on-going technical expertise and guidance to SSCOT on matters pertaining to radiological preparedness, education, training, monitoring, response, and recovery activities.

Members

Ben Tong – Subcommittee Co-Chair Governor’s Office of Emergency Services	Kathy Shingleton – Subcommittee Co-Chair U.S. Department of Energy LLNL	Victor Anderson Department of Health Services – RHB
Tom Andrews Nuclear Regulatory Commission	Bill Potter Governor’s Office of Emergency Services	George Brown Local Government Agencies
Norma Schroeder Emergency Medical Services Agency	Michele Skiermont Governor’s Office of Emergency Services	Steve Woods Department of Health Services
Jerrold T. Bushberg, Ph.D. University California, Davis	Ed Condon Governor’s Office of Emergency Services	Barbara Byron California Energy Commission
Mike Cornell Department of Energy/NNSA	Mike Chaffee California Highway Patrol	Bob Ghiglieri California Highway Patrol
Kenneth Chin Federal Emergency Management Agency – RIX	Linda Howell Nuclear Regulatory Commission	Mark Johnson Governor’s Office of Emergency Services
Andy Jones California Highway Patrol	William Maier Nuclear Regulatory Commission	

Accomplishments

- ❑ Identified potentially vulnerable nuclear/radiological facilities within the State of California.
- ❑ Identified nuclear/radioactive materials transportation activities in California that may be vulnerable to a terrorist attack to ensure that adequate emergency response preparedness and protection measures are in place.



- ❑ Directed DHS to develop the Radiation Fact Sheet, a one-page document on relative human health risk of radiation exposure and contamination.
- ❑ Provided review and comment to the Nuclear Regulatory Commission's "Threat Advisory System".
- ❑ Provided input and guidance to the California Energy Commission on the shipment and handling of radioactive material in California.
- ❑ Provided technical review and comment on the OES Law Enforcement Branch Law Enforcement bulletin on "Radioactive Dispersal Devices- Dirty Bombs"



Infrastructure

Mission

The mission of the Infrastructure Subcommittee is to examine and advise SSCOT on programs that will protect California's critical infrastructure and key assets. In performing this mission the Infrastructure Subcommittee encompasses the following areas of study: local government terrorism preparedness; telecommunications; energy infrastructure; aquaguard (dams, water ways, and water safety); public buildings and private infrastructure; and, banking and finance.

Members

Clothilde Hewlett DGS/SCSA Co-Chair	Lon Hatamiya – Subcommittee Co-Chair Technology, Trade & Commerce Agency	Bill Jefferds OMBRR
Aileen Adams SCSA	Bob Gerber Governor's Office of Emergency Services	Larry Krieg SCSA
Estaban Almanza SCSA	Tom Glaviano California Energy Commission	Patricia Kuhar DOF
Judith Carlson Department of Corporations	Ray Gordon LANL	Tony Lehtonen Department of Financial Institutions
Richard Clark CPUC	Ron Grasser California Utility Emergency Association, Inc.	Gail Lockhart Office of Emergency Services
Tim Clark CHP	Brian Haddix CAL EPA	Christine Loscalzo FBI (SF)
COL Jeff Davis State Military Department	Barry Hemphill DGS (Telecommunications)	Vincent Paul DGS
Roger Davis Orrick, Herrington, & Sutcliff	Rich Holder SFPD Retired	Jenna Magan Orrick, Herrington, & Sutcliffe
Kathryn Doi Technology, Trade and Commerce Agency	Carole Hopwood Sacramento County Emergency Services	Mike McGroarty Office of Emergency Services
Dennis Dunne DGS	Deborah Hysen DGS	Bob Metzger CHP
Sonny Fong DWR	LTC Harrison Jack OMBRR	Glenn Norling FBI (Sacramento)



Dennis Williams
California Highway Patrol

Frank Reed
Pinkerton Security

Wayne Noyes
DOJ

David Osborne
SCSA

Kent Smith
CEC

Glenn Tong
State Fire Marshal

Charles Rabamad
Office of Emergency Services

David Sprath
DHS

Robert Van Der Volgen
SCSA

Sal Segura
CHP

Toni Symonds
OPR

Peter Van Hoecke
Department of Financial
Institutions

Harry Sherwood
FEMA

Barry Thorn
Madera County OES

Dennis Williams
CHP

Accomplishments

- ❑ Aquagard and Telecommunications working groups met with law enforcement and utility representatives to discuss confidentiality issues regarding California's infrastructure safety.
- ❑ Produced the "Local Planning Guidance: Infrastructure and Terrorism" document.
- ❑ Furnished CATIC with points of contact covering the following areas of concern: telecommunications, utilities, state facilities, water issues, banking and finance, as well as for the Office of Justice Planning Assessment Process, hazmat/chemical concerns, radiological/nuclear power plants, and transportation issues.
- ❑ Directed state owned and leased facilities to perform security assessments, facility inspections, outline existing security features, and recommend enhancements by December 1, 2001.
- ❑ Directed DGS to require Public Safety Answering Point (PSAP) managers and local chiefs of police/sheriff to develop or re-examine and expand their facility emergency plans to maintain the continuity of 9-1-1 emergency communications during a terrorism threat or response.
- ❑ Department of Financial Institutions published a bulletin to financial institutions requiring completion/update of emergency plans, review of employee background checks and hiring practices, and designation of emergency points-of-contact.
- ❑ Conducted training for California Utilities Emergency Association members on the Standardized Emergency Management System (SEMS) and state operations center procedures.
- ❑ Identified cross cutting issues, such as intelligence sharing, as joint items for Infrastructure Subcommittee and other subcommittees.
- ❑ Identified areas, such as emergency operations center improvement, that will require funding/grant initiatives.



Transportation

Mission

The mission of the Transportation Subcommittee is to identify and assess existing modes of transportation in California that are at-risk to terrorism and to provide the SSCOT with advice and recommendations in protecting and securing facilities to include: highways and bridges; airports and air transportation; ports and water ways; railroads; and public transportation.

Members

John Cottier – Subcommittee Co-Chair California Department of Transportation	Jim Innes – Subcommittee Co-Chair California Highway Patrol	Rick Linson California Highway Patrol
Len Nelson, Asst. Co-Chair Caltrans	Jeff Brager United States Coast Guard	George Slaats Union Pacific Railroad
John Allen Union Pacific Railroad	James E. Varney Caltrans	R. Austin Wiswell, Chief Caltrans
Ann Carberry CalEPA	Kary H. Witt Golden Gate Bridge Highway and Transportation District	Lynn Korwatch S.F. Marine Exchange
Richard Desmond California Highway Patrol	Rom Matthews United States Coast Guard	Lloyd Dillon Governor's Office of Emergency Services
George Elsmore CA Public Utilities Commission		

Accomplishments

Highway/Bridges

- ❑ Increased security at the 13 selected high profile bridges, and three high profile tunnels and tubes through increased presence of law enforcement – deployment of additional officer for 24 hours a day, 7 days a week.
- ❑ Formed a 24 hour a day, 7 day a week, Emergency Notification and Tactical Alert Center within CHP Headquarters to facilitate immediate gathering and dissemination of information about possible/actual terrorist threats throughout California.
- ❑ Installed comprehensive surveillance systems on high profile bridges and tunnels to monitor sensitive areas. Installation on some bridges has been delayed due to ongoing seismic retrofit work and will be continued immediately following completion of this work.



Air

- ❑ Installation of improved fencing, controlled access gates, surveillance systems, and apron and hangar lighting at certain airports.
- ❑ Established “neighborhood watch” programs with local airport tenants.
- ❑ Developed an alerting system to advise local pilots of federal closure of airspace.

Ports

- ❑ Routine water borne and shore-side harbor patrols safeguarding critical infrastructures have been implemented.
- ❑ Armed USCG presence during high visibility maritime events has been added.
- ❑ The Maritime Domain Awareness mission has been rejuvenated using Department of Defense electronic intelligence to gather information on commercial vessels on the high seas well before entering ports.

Rail

- ❑ The Hazardous Materials Critical Action Team collected hazardous material shipment data, identified most critical materials, defined hazardous material shipment routes, and reviewed potential impacts on people, process, and technology.
- ❑ The Information Technology and Communications Critical Action Team assessed railroad shipment tracing, computer centers and applications, data systems and software integrity, control/dispatching centers, communication systems and telecommunications companies, and communication control centers.
- ❑ The Military Liaison Critical Action Team established a 24/7 Military Transportation Management Command and Strategic Rail Corridor Network.

Transit

- ❑ The CPUC continues to perform its ongoing responsibilities to make secure California’s transit network.

Inter-Governmental

Mission

The Intergovernmental Resources Sub-committee focuses on Continuity of Government Operations (COOP) at the state and local levels. To accomplish this mission the subcommittee will coordinate with affected agencies to: 1) establish a clearinghouse of information related to terrorism; 2) develop a continuity of government operations brochure for state agencies; and 3) develop a "best practices" planning guidance, training programs and outreach to assist with Business Continuity Plans and Employee Safety Programs.

Members

Jane Hindmarsh – Subcommittee Co-Chair Governor's Office of Emergency Services	Toni Symonds – Subcommittee Co-Chair Office of Planning & Research	Judy Miller Governor's Office of Emergency Services
Sheri Blankenheim Governor's Office of Emergency Services	Donald Pinegar Governor's Office of Emergency Services	Steven DeMello Governor's Office of Emergency Services
Linda Pryor Governor's Office of Emergency Services	Larry Rascon California Highway Patrol	Richard Desmond California Highway Patrol
David Rouse California Highway Patrol	Randy Roxson SFM	Becky Garrigan DOIT
Vickie Sakamoto SFM	Greg Sandin DGS	Wendy Gibson, Governor's Office of Emergency Services
Steve Smith DIR	Adam Sutkus Governor's Office of Service & Volunteerism	Kathryn Winter Office of Planning and Research
Cindy Gompper County of San Diego	Greg Hammond California Highway Patrol	Eric Lamoureux Information and Public Affairs
Sharron Leao Governor's Office of Emergency Services	Fred Luzzi DGS	



Accomplishments

- ❑ Developed a Subcommittee Charter consolidating the 12 SSCOT recommendations relating to the subcommittee into four Objectives.
- ❑ Coordinate an Information Clearinghouse with links to response, recovery, and training websites related to terrorism response.
- ❑ An OES web page link was added to provide information on legislative updates including state and federal terrorism legislation.
- ❑ Developed state Continuity of Operations Guidance.
- ❑ Developed a tri-fold brochure on Continuity of Operations and Continuity of Government.
- ❑ Developed State Agency Planning Guidance; different version need to be reconciled.
- ❑ Partnered with OPR; conducted a survey of best practices, continuing to solicit input with assistance from California State Association of Counties, League of California Cities and others.
- ❑ State Administrative Orders project is 95% complete. This includes some work activities from this subcommittee.



Recovery

Mission

The Recovery Subcommittee endeavors to continually improve the systems and tools that assist communities recovering from a disastrous terrorism incident. As in other types of disasters, the Recovery Subcommittee, in partnership with the OES Disaster Assistance Branch, strives to lead all communities in disaster preparedness, mitigation and recovery by maximizing assistance and support.

Members

Royce Saunders – Subcommittee Chairperson Governor's Office of Emergency Services	MaryAnn Campbell-Smith Governor's Office of Emergency Services	Moustafa Abou-Taleb Governor's Office of Emergency Services
Anna Lee Cave MARAC Region 1	Kathy Clark CDMH	Kathy Bailey Governor's Office of Emergency Services
Mary Clayton Governor's Office of Emergency Services	Jack Brannan Governor's Office of Emergency Services	Kelly Brodie Victims Compensation
Jerry Colivas Governor's Office of Emergency Services	Charles Conner MARAC Region 5	Jim Brown Governor's Office of Emergency Services
Jan Bullinger CalTrans	Kate Dargan CDF	Bill Butler Los Angeles County
Glenn Cadman Governor's Office of Emergency Services	Steve DeMello Governor's Office of Emergency Services	Robert Foster Governor's Office of Emergency Services
Denita Calkins Governor's Office of Emergency Services	Karma Hackney Governor's Office of Emergency Services	Adena Reed-Ellis Governor's Office of Emergency Services
Keith Harrison Governor's Office of Emergency Services	Jane Hindmarsh Governor's Office of Emergency Services	Brenna Howell Governor's Office of Emergency Services
Henry Renteria MARAC Region II	Vickie Hoyle Private Non-Profit	Connie Hudson Department of Social Services
Stephen Sellers Governor's Office of Emergency Services	Cindy Shipley Governor's Office of Emergency Services	Greg Smith Governor's Office of Emergency Services



MaryAnn Johnson Governor's Office of Emergency Services	Grace Koch Governor's Office of Emergency Services	Laurie Smith Governor's Office of Emergency Services
Blair Springer Private Industry	Melinda Stehr Governor's Office of Emergency Services	Victoria LaMar-Haas Governor's Office of Emergency Services
Bill Stout ARC	Linda Lewis Governor's Office of Emergency Services	Rebecca Wagoner Governor's Office of Emergency Services
Kimberly Lorenz Governor's Office of Emergency Services	Charles Wynne Governor's Office of Emergency Services	Christine Munson California Board of Control
Kyle Noderer Yolo County Office of Emergency Services	Dana Owens Governor's Office of Emergency Services	Neal O'Haire County of Napa
Don Pinegar Governor's Office of Emergency Services	Shawn Ortiz CDSS	Charles Rabamad Governor's Office of Emergency Services
Mark Rathswohl CCC	Pamela Rarick Governor's Office of Emergency Services	

Accomplishments

- ❑ AB 2406, legislation to change the Natural Disaster Assistance Act (NDAA) to obtain authorization to provide disaster recovery assistance for those activities associated with terrorism, was signed into law on 09/11/02 and becomes effective 01/01/03.
- ❑ Directed OES/Disaster Assistance Division to coordinate the formation of a state and federal multi-agency committee to develop a comprehensive terrorism recovery plan. This plan provides the framework for recovery operations including eligibility requirements, common terminology, recovery definitions, operational agreements, the development of a streamlined procedures, and the dissemination of information.
- ❑ Developed Local Assistance Center [LAC] procedures.
- ❑ Directed OES to review/revise existing LAC procedures in a cooperative effort with appropriate agency representation.
- ❑ Worked in coordination with the Department of Mental Health to develop the Long-Term Crisis Counseling Plan that will be immediately implemented upon an act of terrorism to assist communities with recovery. The plan was submitted to the Governor's Office for approval.



Regulatory

Mission

The mission of the Regulatory Subcommittee is to review regulations received from regulatory agencies and to assist agencies by watching for or identifying concerns related to terrorism prevention.

Members

Sheila Mohan – Subcommittee Co-Chair Office of Administrative Law	Steve Alexander – Subcommittee Co-Chair Office of Administrative Law	David Potter Office of Administrative Law
John Smith Office of Administrative Law	Debra Cornez Office of Administrative Law	Barbara Steinhardt-Carter Office of Administrative Law
Barbara Eckard Office of Administrative Law	Craig Tarpenning Office of Administrative Law	Kathleen Eddy Office of Administrative Law
Gordon Young Office of Administrative Law	Michael McNamer Office of Administrative Law	Brad Norris Office of Administrative Law

Accomplishments

Several state agencies and departments have reviewed their regulations and in some cases, sought emergency changes. The Office of Administrative Law has provided assistance as required. Note that OAL provides these services routinely, and after 12/31/02 the subcommittee will be suspended. OAL will continue to report issues and activities when requested by the SSCOT.



Intelligence and Early Warning

Mission

The mission of the Intelligence and Early Warning Subcommittee is to recommend guidelines to SSCOT for counter-terrorism information gathering, intelligence analysis and dissemination in support of statewide preparedness, mitigation, response, and recovery strategies. These guidelines will be based on existing networks and methodologies currently being utilized statewide at the local, state and federal levels.

Members

Jerry Marynik – Subcommittee
Co-Chair
California Department of Justice

Michael Griffin – Subcommittee
Co-Chair
Governor's Office of Emergency
Services

John Lightfoot
FBI-JTTF

Lou Antonetti
Calif. National Guard

Jason Pate
MIIS

Eric Imhof
MARAC – Region 2
Contra Costa County Sheriff,
OES

Greg Cowart
Millbrae Police Dept.

John Zrofsky
Shafter Police Dept.

Accomplishments

- ❑ Developed for consideration and application a "Threat Advisory System" plan for California State Agencies, Boards, Commissions and Departments.
- ❑ Reviewed and validated current State Threat Advisory Committee (S-TAC) procedures for continued use by the state.
- ❑ Provided recommendations on the establishment of local terrorism working groups throughout California. Examined and recommended as a statewide model the Bay Area Terrorism Working Group.



Public Information and Education

Mission

The mission of the Public Information and Education Subcommittee is to work cooperatively with communications leaders from state, federal, and local agencies and business and industry to assess the public education and public information materials on the prevention of, and response to, conventional, nuclear, biological, chemical, cyber, and agricultural-related terrorist threats; and make recommendations regarding the most effective public education and communications strategies to pursue.

Members

Tom Mullins – Subcommittee Co-Chair Governor’s Office of Emergency Services	Eric Lamoureux – Subcommittee Co-Chair Governor’s Office of Emergency Services	Hallye Jordan Attorney General’s Office- California Department of Justice
Ann Bancroft Governor’s Office, Secretary for Education	Lieutenant Colonel Terry Knight California National Guard	Jessica Laufer Laufer, Green, Issac
Steve Lyle California Department of Food and Agriculture	Thomas Marshall California Highway Patrol	Nathan Barankin Attorney General’s Office- California Department of Justice
William Mueller Intel Corporation	Nora Romero Office of Community and Consumer Services	Joe Berry California Broadcaster’s Association
Nick Rossi Federal Bureau of Investigation	Ann DaVigo California Highway Patrol	Delaine Eastin California Department of Education
Lisa Fisher Governor’s Office, Secretary for Education	William Rukeyser California Environmental Protection Agency	James Shebl Federal Emergency Management Agency
Bertha Gorman Health and Human Services Agency	Don Sherman Governor’s Office of Criminal Justice Planning	Joyce Harris Los Angeles County Office of Emergency Management
Andy Wagner Attorney General’s Office- California Department of Justice	Stan Statham California Broadcaster’s Association	Anita Yoder County of Placer
Major Stan Zezotarski California National Guard		



Accomplishments

- ❑ Directed OES and appropriate agencies to develop and implement a rapid response public information program that will be able to quickly address breaking events and issues using clear, factual information delivered by credible spokespersons. The active OES Joint Information Center is serving this purpose.
- ❑ Currently developing, in partnership with California First Lady, Sharon Davis, a statewide multi-hazard emergency preparedness campaign designed to educate and inform the public about preparedness for and safety related to terrorism and other critical emergencies.
- ❑ Strategic alliances with government and non-government organizations (e.g. California Broadcasters Association, California Emergency Services Association, news media, entertainment industry, etc.) are being formed to assist in the development and implementation of the above stated campaign.



Grants and Funding

Mission

The mission of the Grant and Funding Subcommittee of the SSCOT is to identify grant availability and funding mechanisms for SSCOT member agencies. The Subcommittee shall develop and maintain a master matrix of these sources and inform local government of the availability and status of grants through dissemination of the matrix. The subcommittee may function as a grant advisory committee for the State of California.

Members

Carl Flores – Subcommittee Chairperson MARAC – Region 1 County of Los Angeles Office of Emergency Management	Eric Imhof Contra Costa County Sheriff's Department MARAC – Region 2	Michael Madden MARAC – Region 3 Butte County Office of Emergency Services
Carole Hopwood MARAC – Region 4 Sacramento County Operational Area	Robert Powell MARAC – Region 2 Solano County Sheriff's Department	Denise Benson MARAC – Region 6 County of San Bernardino
Juan Jimenez County of Los Angeles Coroner	Neil Johnson FEMA	Barbara Cienfuegos Department of Mental Health
Captain Rafael Ortiz LACOFD	Kathy Clark California Department of Mental Health	Marc Peebles SBCOFC/OES
Charles H. Conner III Kern County Office of Emergency Services	John Counsleman Orange County Sheriff's Department	Sonny Fong Department of Water Resources
Robert Garrett Office of Public Safety, Los Angeles County	Ray Gordon City of Pasadena	Mike Grossman Los Angeles County Sheriff

Accomplishments

- ❑ Created a comprehensive report of short, medium, and long range goals effecting the pursuit and attainment of federal grants and other funding available to the state of California and local agencies.
- ❑ Developed a “clearing house” process of review and action for funding information.
- ❑ Created a categorical listing of information to provide regions with a shopping list of grants.



Equipment

Mission

The mission of the Equipment Subcommittee is to advise the SSCOT on terrorism response equipment to include: application, standards, compatibility, best practices, and deficiencies. The Subcommittee will endeavor to consider public safety, emergency medical, and emergency services in its examination of terrorism equipment programs, policies, and issues.

Members

Eric Imhof – Subcommittee Chairperson Contra Costa County Sheriff's Department	Jason Pate Monterey Institute of International Studies	Jim Fajardo Richmond Fire Protection District
Mickey Griffin Governor's Office of Emergency Services	Bob Powell Solano County Office of Emergency Service	Ron Wiley Richmond Fire Protection District
Len Miller Governor's Office of Emergency Services	Brian Abeel Governor's Office of Emergency Services	Michael Brady Governor's Office of Emergency Services

Accomplishments

- ❑ Through the efforts of this subcommittee, California has recently won an additional seat on the Inter Agency Board [IAB]. The IAB is the national-level, cross-discipline body that has been involved in development of equipment specifications, standards and evaluation methods, related to terrorism response.
- ❑ The subcommittee has met with vendors and other sources to determine current state of practice in manufacture, testing and procurement of personal protective equipment for use in terrorism situations.

Policy and By Laws

Mission

The mission of the Policy and By Laws Subcommittee is to provide information to the SSCOT Chair on the local impacts of terrorism legislation, and assist in developing policy recommendations on terrorism issues. Also, this subcommittee works to provide information to local government on terrorism-related legislation and policy issues.

Members

Constance Perett – Subcommittee Co-Chair County of Los Angeles Office of Emergency Management	Deborah Steffen – Subcommittee Co-Chair County of San Diego Office of Disaster Preparedness	Jane Hindmarsh Governor’s Office of Emergency Services
Dave Baker Federal Bureau of Investigation	Brenda Hunemiller Los Angeles County Area “D” DMAC	Don Johnson California Environmental Protection Agency
Erika Baker Governor’s Office of Emergency Services	Patricia Rapozo Governor’s Office of Emergency Services	Rick Castro Governor’s Office of Emergency Services
Adam Sutkus Governor’s Office of Service & Volunteerism	Lt. Randy Thorne Riverside County Sheriff’s Office of Emergency Services	Charles Conner MARAC Region 5
Christina Curry Governor’s Office of Emergency Services	Ron Watson Los Angeles County Fire Department	James Eads Los Angeles County Health Department
Colonel F. Jeff Davis California National Guard	Daniel Drake Orange County Fire Department	

Accomplishments

- ❑ Completed/submitted draft Bylaws to SSCOT.
- ❑ Mission/scope statement approved by SSCOT
- ❑ Tasked members to begin a distribution list for fire, law, emergency management, schools, environment, energy and military.

NEW SUBCOMMITTEES

Geographic Information Systems

Mission

The mission of the Geographical Information Subcommittee (GIS) is to identify GIS services and products that may be applicable to support the various activities of SSCOT and its functional subcommittees. The GIS Subcommittee will endeavor to work closely with local, state, and national GIS organizations who share a similar mission in supporting terrorism intelligence analysis, preparedness, response and recovery activities.

Members

Members are still being recruited. The Subcommittee is chaired by Dave Kehrlein, Governor's Office of Emergency Services.

Accomplishments

- ❑ A GIS Subcommittee team developed and conducted a survey to determine the information layers required to support homeland security. This survey has been used to provide direction and prioritize activities throughout the GIS community in the state.
- ❑ Members of the subcommittee have been working with the California Anti-Terrorism Center (CATIC) to expand the information base they are able to use in their GIS program.
- ❑ The National Guard has become an active participant in the process, and is working closely with OES and other members of the committee to expand their GIS capability used in homeland security.
- ❑ The U.S. Geological Survey (USGS), and the National Imagery and Mapping Agency (NIMA), have developed a master list of GIS layer requirements that were developed in part from feedback from the states such as the SSCOT GIS survey. An implementation plan is currently under development at the USGS, and will be utilizing resources from the subcommittee.
- ❑ Note that this subcommittee was a late addition and is still developing further goals, objectives and membership.

Volunteers

Mission

The Volunteers In Emergencies Subcommittee of SSCOT seeks to develop and integrate California's emergency volunteers into an organized network of assistance to enhance all-hazard emergency planning and response, as well as support the new emerging needs for homeland security.

To achieve this mission, the following preliminary goals will guide ongoing tasks of the subcommittee:

- Identify emerging trends and policy issues concerning emergency volunteers
- Identify new and enhanced uses of volunteers to support homeland security efforts at all levels of society
- Support implementation of the new citizen corps program in CA within SEMS
- Enhance community emergency response team (CERT) participants, programs and capabilities statewide;
- Integrate Americorps, other new & existing programs into CA's planning and response structure to support all hazard and WMD preparedness
- Provide strategic insight, policy & program guidance to help realign emergency volunteerism in post 9/11 environment

Members

This subcommittee is still in formation; members being recruited by GOSERV. Chair is Adam Sutkus, Governor's Office of Volunteer Services.

Accomplishments

- ❑ Assisted GO SERV in producing an application to FEMA and a local guidance document on the new California Citizen Corps/CERT grant.
- ❑ Assisted GO SERV in developing the initial web site for the citizen corps program at www.goserv.ca.gov
- ❑ Assisted in developing strategic directions for the new Volunteer Emergency Management and Homeland Security program at GO SERV

Training

Mission

The Training Subcommittee will work to coordinate terrorism training currently available from a variety of sources, and will make recommendations on new initiatives to meet changing demands and requirements.

Members

Chair: Eileen Baumgardner, Director of the California Specialized Training Center, OES
Additional membership currently being expanded.

Terrorism Training Activities and Accomplishments

2002 saw the implementation of various new terrorism response related training programs and the continuation of existing courses and curriculum development efforts focusing on terrorism response and related issues.

The Commission on Peace Officer Standards and Training (POST) has sponsored a Terrorism Training Subcommittee, which includes representation from various SSCOT member agencies, including the Governor's Office of Emergency Services, Department of Justice, and the California Highway Patrol, as well as local law enforcement agency representatives. This committee has identified law enforcement specific training needs and available courses and worked with partner agencies to develop curriculum to fill unmet needs. Since September 11, 2001 POST sponsored training programs have trained over 1700 individuals, including many in train-the-trainer programs. Implementation of programs by these trainers will increase the reach of these programs significantly. In addition, terrorism-related courses offered through OES' California Specialized Training Institute have provided terrorism awareness and response training to approximately 3500 individuals since September 11, 2001.

The California Firefighters Joint Apprenticeship Program has recently completed a Weapons of Mass Destruction First Responder Awareness Train the Trainer Program. The curriculum development committee for this Joint Apprenticeship Program effort included labor and management representatives from various local and state firefighting agencies, including several represented on SSCOT. The training program is offered through a group of master trainers who will be training over 600 local trainers over the coming year. Their goal is to provide this course to some 35,000 California firefighters through local training offerings.

Over the coming year, the SSCOT Training Subcommittee will focus on training programs addressing multi-disciplinary training needs and activities. Through future funding from the US Department of Justice Office of Domestic Programs, there will also be a focus on terrorism response exercises at the state and local level.



FOCUS FOR NEXT YEAR

Over the course of Calendar Year 2003, the SSCOT will move forward in several areas. In support of subcommittee activities, OES has recently developed a secure website through which all SSCOT members and subcommittee members may communicate and file reports. Through this portal each member can keep up to date, calendar meetings, avoid duplication and review other's work, when appropriate.



Screen Shot of Secure SSCOT Portal

The SSCOT Chair has suggested that some subcommittees might be combined with others for more effective dialogue and efficiency. The Chair will also provide each subcommittee with a draft listing of goals for the year. Each subcommittee will develop objectives, and a workplan for achieving those objectives. The focus will remain the development of plans, preparedness and capability for California to deal with the problem of terrorism.

Additionally, the chair has asked each member of SSCOT and its subcommittees to develop more frequent policy recommendations. Each time an issue or subject is discussed in an SSCOT meeting, some product or deliverable should result.



SSCOT will continue to advance the refinement, funding and tasking of mid and long-term recommendations within government. This is consistent with the Governor's commitment to seek full funding from the federal government for the costs of homeland security.

These points of guidance must be tempered with understanding that, for most members of SSCOT, this service is in addition to other duties with the individual's local, state or federal government agency, or commercial business. It is only through the continued commitment of their organization, and their personal commitment to SSCOT, that this important work may continue. Each deserves the gratitude of every Californian.

ACKNOWLEDGEMENTS

The State Strategic Committee on Terrorism has received staff support from many people over the course of the past year. Most are listed elsewhere in this report. Special note should be taken of the dedication and hard work of four individuals. Assistant Chief Bob Gerber of the OES Law Enforcement Branch is the program lead for terrorism issues, and serves as the Executive Secretary for the SSCOT. His diligence keeps SSCOT moving forward and enhances the effectiveness of this body.

Lisa Watson and Lindsey Hamilton of the OES Planning and Technological Assistance Branch kept meeting notes over the past year – no small task with a group this large and issues this complex. Lastly, Aimee Lamoureux, working as a Student Assistant at OES, put in many extra hours to compile the information in this document. Beyond the contributions of the members of SSCOT and its subcommittees, these four individuals were critical to the accomplishment of the SSCOT's mission, and each should be complimented.



MICHAEL GUERIN, Executive Officer
State Strategic Committee on Terrorism